

| ATLAS PUBLIC SCHOOLS                             |              |              |              |              |              |              |              |              |              |              |              |              |              |              | Legend:                  |           | Blue     | Green | Black | Hard-coded | Linked to another cell | Formula-based |
|--------------------------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------------------|-----------|----------|-------|-------|------------|------------------------|---------------|
| Forecast/Budget by Month                         |              |              |              |              |              |              |              |              |              |              |              |              |              |              |                          |           |          |       |       |            |                        |               |
| 2024-25                                          |              |              |              |              |              |              |              |              |              |              |              |              |              |              |                          |           |          |       |       |            |                        |               |
| Cash Basis                                       |              |              |              |              |              |              |              |              |              |              |              |              |              |              |                          |           |          |       |       |            |                        |               |
|                                                  | FY25         | Jul          | Aug          | Sep          | Oct          | Nov          | Dec          | Jan          | Feb          | Mar          | Apr          | May          | Jun          | FY25         | VARIANCE                 | TRACKING, | YTD      |       |       |            |                        |               |
|                                                  | Approved     | ACTUALS      | ACTUALS      | ACTUALS      | Projected    | Projected    | Projected    | Projected    | Projected    | Projected    | Projected    | Projected    | Projected    | FORECAST     | [ Projected - Budgeted ] | % Budget  | % Budget |       |       |            |                        |               |
|                                                  | Budget       | 12           | 11           | 10           | 9            | 8            | 7            | 6            | 5            | 4            | 3            | 2            | 1            |              |                          |           |          |       |       |            |                        |               |
| Enrollment                                       | 416.0        |              |              |              |              |              |              |              |              |              |              |              |              |              |                          |           |          |       |       |            |                        |               |
| ADA                                              | 408.6        | 280.3        | 280.3        | 280.3        | 280.3        | 410.4        | 410.4        | 410.4        | 410.4        | 410.4        | 410.4        | 410.4        | 410.4        |              |                          |           |          |       |       |            |                        |               |
| WADA                                             | 476.3        | 294.3        | 294.3        | 326.8        | 326.8        | 492.9        | 492.9        | 492.9        | 492.9        | 492.9        | 492.9        | 492.9        | 492.9        |              |                          |           |          |       |       |            |                        |               |
|                                                  |              | 1.05         | 1.05         | 1.17         | 1.17         | 1.20         | 1.20         | 1.20         | 1.20         | 1.20         | 1.20         | 1.20         | 1.20         |              |                          |           |          |       |       |            |                        |               |
| Revenues                                         |              |              |              |              |              |              |              |              |              |              |              |              |              |              |                          |           |          |       |       |            |                        |               |
| Total Local Revenue                              | \$ 1,627,832 | \$ 68,323    | \$ 100,345   | \$ 369,442   | \$ 50,954    | \$ 345,680   | \$ 65,328    | \$ 60,150    | \$ 62,539    | \$ 368,927   | \$ 54,988    | \$ 54,837    | \$ 56,015    | \$ 1,657,528 | \$ 29,696                | 102%      | 69%      |       |       |            |                        |               |
| State & Federal Revenue                          |              |              |              |              |              |              |              |              |              |              |              |              |              |              |                          |           |          |       |       |            |                        |               |
| State Rev - Basic Formula                        | \$ 5,389,355 | \$ 344,411   | \$ 351,910   | \$ 442,806   | \$ 379,750   | \$ 931,078   | \$ 580,128   | \$ 580,270   | \$ 580,319   | \$ 580,264   | \$ 580,244   | \$ 580,244   | \$ 580,244   | \$ 6,511,667 | \$ 1,122,312             | 121%      | 78%      |       |       |            |                        |               |
| State Rev - Classroom Trust                      | \$ 141,923   | \$ 14,602    | \$ 14,419    | \$ 14,616    | \$ 14,504    | \$ 14,299    | \$ 14,649    | \$ 14,505    | \$ 14,458    | \$ 14,512    | \$ 14,431    | \$ 14,431    | \$ 14,431    | \$ 173,857   | \$ 31,934                | 123%      | 82%      |       |       |            |                        |               |
| State Rev - Other State                          | \$ -         | \$ -         | \$ -         | \$ 50,000    | \$ -         | \$ -         | \$ -         | \$ 1,725     | \$ -         | \$ -         | \$ -         | \$ -         | \$ -         | \$ 51,725    | \$ 51,725                | -         | 51725%   |       |       |            |                        |               |
| State Rev - IRSG                                 | \$ -         | \$ -         | \$ -         | \$ -         | \$ -         | \$ -         | \$ -         | \$ -         | \$ -         | \$ -         | \$ -         | \$ -         | \$ -         | \$ -         | \$ -                     | -         | 0%       |       |       |            |                        |               |
| Federal - Breakfast/Lunch Prg                    | \$ 375,540   | \$ 17,140    | \$ -         | \$ -         | \$ 52,967    | \$ 14,203    | \$ -         | \$ 101,878   | \$ 38,236    | \$ 34,247    | \$ 38,956    | \$ 38,956    | \$ 38,956    | \$ 375,540   | \$ -                     | 100%      | 60%      |       |       |            |                        |               |
| Federal - CSP                                    | \$ 201,875   | \$ -         | \$ -         | \$ 41,591    | \$ -         | \$ -         | \$ -         | \$ 70,215    | \$ 45,118    | \$ 34,762    | \$ -         | \$ -         | \$ 10,189    | \$ 201,875   | \$ -                     | 100%      | 78%      |       |       |            |                        |               |
| Federal - Title/SPED                             | \$ 451,236   | \$ 15,696    | \$ -         | \$ 57,597    | \$ 34,866    | \$ 56,851    | \$ -         | \$ 59,157    | \$ 49,414    | \$ 107,244   | \$ 68,151    | \$ 68,151    | \$ 68,151    | \$ 585,278   | \$ 134,042               | 130%      | 61%      |       |       |            |                        |               |
| Federal - CRRSA Before/After School Prog.        | \$ -         | \$ -         | \$ -         | \$ -         | \$ -         | \$ -         | \$ -         | \$ -         | \$ -         | \$ -         | \$ -         | \$ -         | \$ -         | \$ -         | \$ -                     | -         | 0%       |       |       |            |                        |               |
| Federal - Other                                  | \$ -         | \$ -         | \$ -         | \$ -         | \$ -         | \$ 40,000    | \$ -         | \$ -         | \$ -         | \$ -         | \$ -         | \$ -         | \$ -         | \$ 40,000    | \$ 40,000                | -         | 40000%   |       |       |            |                        |               |
| Total State & Federal Revenue                    | \$ 6,559,930 | \$ 391,849   | \$ 366,329   | \$ 606,610   | \$ 482,087   | \$ 1,056,431 | \$ 594,777   | \$ 827,750   | \$ 727,545   | \$ 771,029   | \$ 701,782   | \$ 701,782   | \$ 711,971   | \$ 7,939,942 | \$ 1,380,013             | 121%      | 77%      |       |       |            |                        |               |
| TOTAL REVENUES                                   | \$ 8,187,762 | \$ 460,172   | \$ 466,674   | \$ 976,052   | \$ 533,041   | \$ 1,402,111 | \$ 660,105   | \$ 887,900   | \$ 790,084   | \$ 1,139,956 | \$ 756,770   | \$ 756,619   | \$ 767,986   | \$ 9,597,470 | \$ 1,409,708             | 117%      | 75%      |       |       |            |                        |               |
| Expenditures                                     |              |              |              |              |              |              |              |              |              |              |              |              |              |              |                          |           |          |       |       |            |                        |               |
| Salaries                                         | \$ 4,005,114 | \$ 265,371   | \$ 263,001   | \$ 360,883   | \$ 337,905   | \$ 341,035   | \$ 362,740   | \$ 349,516   | \$ 346,102   | \$ 352,911   | \$ 367,911   | \$ 367,911   | \$ 367,911   | \$ 4,083,197 | \$ 78,083                | 102%      | 66%      |       |       |            |                        |               |
| Benefits                                         | \$ 1,297,776 | \$ 79,945    | \$ 78,837    | \$ 103,114   | \$ 106,940   | \$ 104,198   | \$ 107,595   | \$ 108,858   | \$ 108,440   | \$ 109,294   | \$ 112,341   | \$ 112,341   | \$ 112,341   | \$ 1,244,245 | \$ (53,531)              | 96%       | 61%      |       |       |            |                        |               |
| Staff-Related Costs                              | \$ 45,150    | \$ 1,995     | \$ 692       | \$ 1,656     | \$ 734       | \$ 2,095     | \$ 1,842     | \$ 2,669     | \$ 4,246     | \$ 38,495    | \$ 9,239     | \$ 10,593    | \$ 12,353    | \$ 86,609    | \$ 41,459                | 192%      | 35%      |       |       |            |                        |               |
| Instructional Supplies (Materials, Textbooks)    | \$ 152,269   | \$ 17,617    | \$ 25,565    | \$ 21,326    | \$ 18,139    | \$ 5,601     | \$ 10,471    | \$ 1,886     | \$ 56,027    | \$ 43,068    | \$ 22,532    | \$ 22,532    | \$ 22,532    | \$ 267,296   | \$ 115,027               | 176%      | 103%     |       |       |            |                        |               |
| Instructional Services (Direct Student)          | \$ 117,209   | \$ 8,055     | \$ 2,874     | \$ 2,550     | \$ 20,580    | \$ 9,347     | \$ 10,442    | \$ 18,630    | \$ 26,997    | \$ 29,068    | \$ 19,177    | \$ 19,177    | \$ 19,177    | \$ 186,075   | \$ 68,866                | 159%      | 85%      |       |       |            |                        |               |
| Facility Cost (Lease to LLC)                     | \$ 1,193,086 | \$ 39,772    | \$ 186,691   | \$ 12,062    | \$ 104,235   | \$ 10,062    | \$ 246,177   | \$ 105,055   | \$ 11,063    | \$ 6,376     | \$ 91,500    | \$ 91,500    | \$ 91,500    | \$ 995,993   | \$ (197,093)             | 83%       | 60%      |       |       |            |                        |               |
| Occupancy Cost                                   | \$ 354,500   | \$ 17,203    | \$ 32,634    | \$ 49,286    | \$ 32,109    | \$ 30,763    | \$ 71,979    | \$ 30,309    | \$ 48,023    | \$ 15,751    | \$ 39,746    | \$ 38,383    | \$ 39,279    | \$ 445,463   | \$ 90,963                | 126%      | 88%      |       |       |            |                        |               |
| Office & Business                                | \$ 326,043   | \$ 13,059    | \$ 29,797    | \$ 16,652    | \$ 84,193    | \$ 25,705    | \$ 17,389    | \$ 45,701    | \$ 30,070    | \$ 40,107    | \$ 7,790     | \$ 7,790     | \$ 7,790     | \$ 326,043   | \$ -                     | 100%      | 81%      |       |       |            |                        |               |
| School Lunch Program                             | \$ 390,540   | \$ 275       | \$ 36,177    | \$ 640       | \$ 80,942    | \$ 54,896    | \$ 39,382    | \$ 27,613    | \$ 38,056    | \$ 41,962    | \$ 23,532    | \$ 23,532    | \$ 23,532    | \$ 390,540   | \$ -                     | 100%      | 71%      |       |       |            |                        |               |
| Technology                                       | \$ 115,690   | \$ 11,929    | \$ 10,181    | \$ 8,130     | \$ 13,952    | \$ 815       | \$ 8,530     | \$ 6,620     | \$ 40,338    | \$ 12,708    | \$ 13,013    | \$ 13,711    | \$ 13,676    | \$ 153,604   | \$ 37,914                | 133%      | 87%      |       |       |            |                        |               |
| Transportation                                   | \$ 12,090    | \$ -         | \$ 588       | \$ 1,080     | \$ -         | \$ 4,348     | \$ 1,430     | \$ -         | \$ 2,221     | \$ 2,754     | \$ 1,690     | \$ 1,778     | \$ 2,032     | \$ 17,921    | \$ 5,831                 | 148%      | 79%      |       |       |            |                        |               |
| Capital Exp. re: Project                         | \$ 500,000   |              |              | \$ 32,162    | \$ 45,184    | \$ 70,578    | \$ 46,864    | \$ 7,797     | \$ 282,462   | \$ -         | \$ -         | \$ -         | \$ -         | \$ 485,048   | \$ (14,952)              | 97%       | 97%      |       |       |            |                        |               |
| 9999 TOTAL EXPENDITURES                          | \$ 8,509,467 | \$ 455,221   | \$ 667,037   | \$ 609,541   | \$ 844,913   | \$ 659,443   | \$ 924,841   | \$ 704,654   | \$ 994,045   | \$ 692,494   | \$ 708,472   | \$ 709,248   | \$ 712,124   | \$ 8,682,033 | \$ 172,566               | 102%      | 69%      |       |       |            |                        |               |
| NET CHANGE IN CASH                               | \$ (321,706) | \$ 4,951     | \$ (200,363) | \$ 366,511   | \$ (311,872) | \$ 742,668   | \$ (264,736) | \$ 183,246   | \$ (203,961) | \$ 447,462   | \$ 48,298    | \$ 47,371    | \$ 55,861    | \$ 915,436   | \$ 1,237,142             |           |          |       |       |            |                        |               |
| Starting Cash Balance                            | \$ 2,291,575 | \$ 2,291,575 | \$ 2,295,477 | \$ 2,095,622 | \$ 2,462,133 | \$ 2,150,261 | \$ 2,892,929 | \$ 2,628,193 | \$ 2,811,439 | \$ 2,607,478 | \$ 3,054,940 | \$ 3,103,238 | \$ 3,150,609 | \$ 2,291,575 |                          |           |          |       |       |            |                        |               |
| Ending Cash Balance                              | \$ 1,969,870 | \$ 2,295,477 | \$ 2,095,622 | \$ 2,462,133 | \$ 2,150,261 | \$ 2,892,929 | \$ 2,628,193 | \$ 2,811,439 | \$ 2,607,478 | \$ 3,054,940 | \$ 3,103,238 | \$ 3,150,609 | \$ 3,206,470 | \$ 3,206,470 |                          |           |          |       |       |            |                        |               |
| KEY METRICS                                      |              |              |              |              |              |              |              |              |              |              |              |              |              |              | DESE Annual Dashboard    |           |          |       |       |            |                        |               |
| Days Cash on Hand (inc. capex), forecasted       | 84           | 153          | 114          | 130          | 102          | 136          | 115          | 123          | 108          | 128          | 130          | 132          | 135          | 135          | > 60 days, unrestricted  |           |          |       |       |            |                        |               |
| Net income margin, %                             | -3.9%        | 1.1%         | -42.9%       | 37.6%        | -58.5%       | 53.0%        | -40.1%       | 20.6%        | -25.8%       | 39.3%        | 6.4%         | 6.3%         | 7.3%         | 9.5%         | Positive                 |           |          |       |       |            |                        |               |
| DESE Fund Balance                                | 23.1%        | 26.4%        | 24.1%        | 28.4%        | 24.8%        | 33.3%        | 30.3%        | 32.4%        | 30.0%        | 35.2%        | 35.7%        | 36.3%        | 36.9%        | 36.9%        | 3% or greater            |           |          |       |       |            |                        |               |
| Annual Rent / Debt Service                       | \$ 1,193,086 |              |              |              |              |              |              |              |              |              |              |              |              | \$ 995,993   |                          |           |          |       |       |            |                        |               |
| Debt Service Coverage                            | 0.73         |              |              |              |              |              |              |              |              |              |              |              |              | 1.92         |                          |           |          |       |       |            |                        |               |
| Debt to Asset Ratio                              | 0.86         | 0.892        | 0.911        | 0.892        | 0.892        | 0.868        | 0.877        | 0.866        | 0.855        | 0.901        | 0.900        | 0.898        | 0.896        |              | >= 1.1x                  |           |          |       |       |            |                        |               |
|                                                  |              |              |              |              |              |              |              |              |              |              |              |              |              |              | < 0.9 (Rounded)          |           |          |       |       |            |                        |               |
| Personnel, % Revenue                             | 64.8%        | 75.0%        | 73.2%        | 47.5%        | 83.5%        | 31.8%        | 71.3%        | 51.6%        | 57.5%        | 40.5%        | 63.5%        | 63.5%        | 62.5%        | 55.5%        |                          |           |          |       |       |            |                        |               |
| Rent/Debt Service, % Revenues                    | 14.6%        | 8.6%         | 40.0%        | 1.2%         | 19.6%        | 0.7%         | 37.3%        | 11.8%        | 1.4%         | 0.6%         | 12.1%        | 12.1%        | 11.9%        | 10.4%        |                          |           |          |       |       |            |                        |               |
| Facilities (Rent, Utilities, Maint.), % Revenues | 18.9%        | 12.4%        | 47.0%        | 6.3%         | 25.6%        | 2.9%         | 48.2%        | 15.2%        | 7.5%         | 1.9%         | 17.3%        | 17.2%        | 134.8%       | 15.0%        |                          |           |          |       |       |            |                        |               |